



*"You
never
failed
us"*

Photo by Mark Whitmire with inset by Jim Stepanik

Architect of Air War in Persian Gulf Praises Support of DMA Employees

A notably warm and sustained applause from DMA employees greeted the commander of all allied air forces in Desert Shield and Desert Storm.

In turn, Lt. Gen. Charles A. Horner, 9th Air Force commander, lost no time during his visit to the Aerospace Center June 12 in praising all DMA employees

for their "amazingly helpful products," which proved indispensable to the success of the Persian Gulf war effort.

The general, who had piloted an F-16 fighter plane into the Air National Guard Base at Lambert Field the previous night, was addressing DMA employees in St. Louis, who had gathered

Continued on page 2.

"You Never Failed Us,"

Lt. Gen. Horner Tells DMA Employees

Continued from page one.

to hear him on the neatly trimmed DMAAC Parade Ground on a sunny morning.

As noted by the DMAAC Director, Air Force Col. Marcus J. Boyle, the allied air forces that General Horner commanded flew 110,000 sorties from more than 30 bases during Operation Desert Storm. "It was the largest air assault since World War II; its success ensured the rapid victory on the ground with miraculously few casualties."

Stepping to the microphone, General Horner began, "I've just had a brief tour of your facility here, and I commend you all for a quality operation that speaks more about you as a work force and a group of people and your inner high standards than anything else. Let me congratulate you for being a first class act...."

"The products you provided us were amazingly helpful because I'll tell you what happens: intelligence dries up in peacetime--the type of intelligence you need to fight tanks and artillery. We put heavy demands on you to come up with what we call "Dimpies"--desired mean points of impact--and you never failed us. We did a lot of talking--classified telephone to classified telephone, and we bypassed all the bureaucrats in the world and we got rid of all the priority systems and we'd call you and you'd call us and it worked and it was amazing."

Noting that Iraq's invasion of Kuwait caught people by surprise, General Horner said, "I found myself standing before the President at Camp David trying to explain to him what we're going to do with air power with about eight hours' notice. I was terrified, to be truthful. It was the hardest thing in the whole war."



Photo by Gerald Goodin

ABOVE, Lt. Gen. Charles A. Horner, 9th Air Force Commander, talks to the news media on the Parade Ground. AT RIGHT, Aerospace Center Director Col. Marcus J. Boyle briefs General Horner on DMA support for Desert Storm.

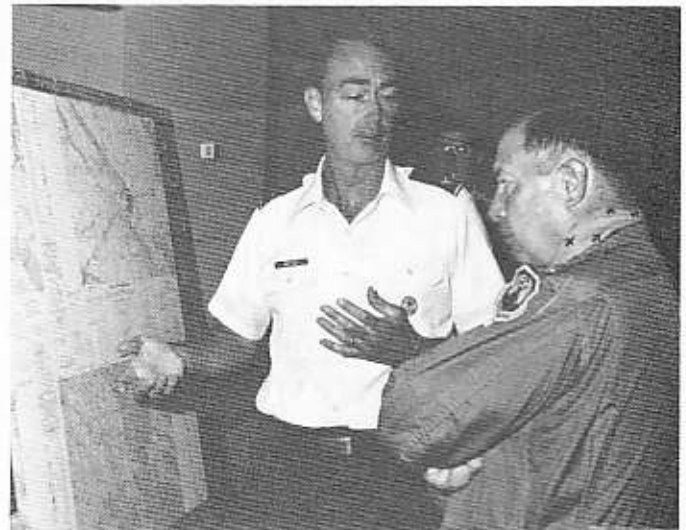


Photo by Jim Stepanik

Hoping for a brief visit, which turned out to last nine months, General Horner departed for Saudi Arabia immediately. "All of us need to be proud of the way our people pulled up stakes and got our tails over there," he said. "It took away their option to invade Saudi Arabia."

After settling in, "a period of anxiety began," General Horner continued. "That's when you started getting hit with all these crazy requirements. What it amounted to was we began to look forward to any kind of operations that might occur. We realized we were in desperate need for things like target materials, mensurated coordinates, products, just nothing more than maps, basic

charts, and so you started to feel immense pressure back here.

"The war kicked off. We were ready. We had a superb plan and we executed it flawlessly. We did that because we pushed the responsibility and the authority down to the lowest level possible. We turned the work over to the people who were going to have to do the work, and that means the people here...."

General Horner said, "When the first air strikes went off, I was down in the command center. I was filled with anxiety because we were involved in the taking of life. If you have any kind of moral basis to your life that has to be repugnant. I was concerned about the loss of my



Product Sample

Aerospace Center Director Col. Marcus J. Boyle presents to Lt. Gen. Charles A. Horner, a mounted collage of the Blood Chit and an Escape and Evasion Chart produced at the Aerospace Center for Desert Storm.

Photo by Jim Stepanik

colleagues and friends but also the loss of the Iraqi people. Our war never was with the Iraqi people; it was always the military force that was committing heinous crimes inside Kuwait and threatening their neighbors with chemical and biological and nuclear weapons....

"We had to send these young kids (on sorties) over probably the most heavily defended target in the world. We didn't know if they'd get through. Of course they got through unscathed. That was a high moment. We won a stunning battle in the first few minutes and seized control of the air. Then came the hard work to defang those chemical, biological, nuclear weapons, the Scuds, and of course we chased the Scuds through the whole war. I think we did a superb job. We shouldn't miss the importance of the initial air-to-air combat, for example.... That led him (Saddam Hussein) after three days to quit using his air force against us, which was a tremendous advantage....

"We saw him loading out his

Badger bombers at Baghdad with weapons, and so I looked around, and I said, 'What can we put on those?' Some F-16s were taking off in about two hours. We were able to get that flight leader a little bitty happy snap over a digital facsimile machine and the coordinates that you could provide us and he was able to take his entire flight away from one target and go to that target. We destroyed seven of those bombers on the ground, and that had to take the heart out of his offensive operations....

"Another job was trimming the armor and artillery.... We did not want the Army guys and Marine Corps guys going into a battlefield where they'd be subjected to bombardment and tank battles.... In the battle of Kafji, he started off with 70 tanks and three of them arrived at the battle. Every time he'd try something we'd take the initiative away from him, and meanwhile we kept a relentless campaign on his forces.

Noting that "people say it isn't over yet," General Horner said, "I can tell

you war is never over yet; it's unfortunate, but it's the failure of all mankind. I think we did precisely what we were told to do, and that was to eject him from Kuwait and take away his ability to threaten his neighbors. I don't know what the future holds there. It's a very difficult part of the world. I'm sure you'll be making a lot of maps of Southwest Asia.

The war left "no doubt" about American technology, General Horner said. "There's no doubt that the precision weapons cut down on civilian casualties, doing the job and doing it the way that Americans expect things to be done--with efficiency, with productivity.

"I think among the big winners in the whole thing were the young people of our country.... The productivity and the enthusiasm and the selfless service of the men and women both deployed and in the United States was just absolutely awesome, and if there's one vindication of our great nation, it's the people who are,

Continued on page 6.

"Nice to Have" Items Are Costly To Supply

Did you know the General Services Administration (GSA) manages a wide variety of common use office supplies, industrial products, tools and furniture through its depots and Federal Supply Schedules (FSS)? They do, and GSA is the primary government source of supply for the standard items they manage.

Supply customers should be familiar with the wide range of items available through GSA sources and should be requesting these items in lieu of "nice to have" non-standard commercial items which are expensive to process (approximately \$250 per action), time consuming to get, and slow down the small-purchase process from getting the things you need that are not otherwise available.

Ordering Supplies, Equipment: DMA Form Tells You How

Are you aware that DMA Form 4140-8 replaces three forms, AF Form 2005, AF Form Form 601, and DD Form 1348-6? Customer requests for all supply items and those equipment items having a unit (individual item) price of under \$15,000, should now be ordered by submitting DMA Form 4140-8.

Be sure to include required supporting documents set forth in DMAM 4245.21, "Planning and Preparing a Purchase Request Package" (i.e., a justification for other than full and open competition if specifying a particular brand name product). The total dollar as opposed to the unit price determines what supporting documentation is required. DMAM 4245.21 (pages 3-10, 7-1 and 7-5) sets forth the supporting documentation required with DMA Form 4140-8. Customers should not use AF Form 9 to order supply and equipment items with a unit price under \$15,000.

The efficiency and integrity of the Logistics System depends on YOU,

"A GSA Catalog is an absolute must for supply representatives."

A GSA catalog is an absolute must for supply representatives, and if your representative does not have a copy, contact your supporting supply division for particulars on how to obtain one. The GSA catalog is a simple product to use and contains both an alphabetical and a stock number index to assist customers with identification of required items.

DMA supply activities will be placing increased emphasis on insuring that standard items are requisitioned whenever possible, so if you still insist you must have the "nice to have" item, be prepared to justify it!

the customer, to follow the correct procedure when ordering supplies and equipment.

The automated Standard Base Supply System is one of three integrated parts of an automated system that orders, purchases, delivers and accounts for the items you ordered. It is connected directly to the Finance and Contracting automated systems, the other two essential parts of the total DMA Logistics System.

Most items purchased by the DMA customer fall into one of those categories identified in the first paragraph, including Automated Information Systems which are available through the new DMA contract. Use your Logistics System correctly! Use DMA Form 4140-8 and let the automated system operate instead of moving paper copies of AF Form 9s among the LO, AQ and CM cycle.

For assistance in when and how to prepare DMA Form 4140-8, contact your supporting DMAAC Supply Division.

Current Versions Of Office Automation Equipment Available

DMA currently has in place two contracts for purchasing office automation equipment. Terry Harms, DMATSC (IMD), is the Contracting Officer's Technical Representative for the contracts.

The catalogs for the contracts list the hardware and software versions available at the time of contract award. However, the contracts contain provisions to provide the most recently released versions which are commercially marketed. They also permit the Agency to customize hardware configurations in order to take full advantage of hardware and software technological changes and upgrades.

All requirements for office automation equipment should be coordinated with Harms, who may be reached on (703) 285-9119, Mail Stop A-50. He has the responsibility for comparing individual requirements to the line items on the contracts and for initiating any required technical changes or upgrades.

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Image Scores In St. Louis

The national training conference of Image, an organization committed to the education, employment, and civil rights of Hispanic Americans, drew 700 participants to St. Louis May 13-18. The figure was double the number attending last year's conference in Oakland, Calif., according to conference chair Charles Athie. With 56 workshops, a job fair and youth activities, the conference won praise for its professional level of programming, said Athie, who is Hispanic Employment Program Manager at DMA in St. Louis. A total of 15 scholarships was awarded during the conference.

The job fair included an exhibit by DMA on employment opportunities. A recruiter from the Central Examining Branch in the Human Resource Operations Office here was also present.

Among those volunteering to help at the convention was cartographer Rene Gamon (SC/WG), who worked the registration table. At the business meeting, Athie was elected a director of the four-state Region 7 of Image.

In Sympathy

Andrew A. Oplotnik died June 9. He worked in the compilation branch when he retired in 1973 with 30 years of federal service. During World War II, he served in the 524th Topographic Engineers. He leaves his wife Doris, four daughters and grandchildren. Interment was in Belleville, Ill.

Career Development

Focus on Upward Mobility

EDITOR'S NOTE: This article is the first of a series on career management and development in DMA.

Emloyees who applied for a cartographer position through the Upward Mobility program can expect to receive notification as to whether they were selected or not by the end of July, according to Rubbie Manson (HRSD), alternate Upward Mobility program manager.

About 20 of the 34 applications were referred to the selection panel for consideration, and about 10 positions may be available, Manson said. "We're hoping the production departments will commit to that number."

The Upward Mobility program is a concerted effort to develop and implement specific career opportunities for lower level employees who are in positions or occupational series that do not enable them to realize their full work potential. Participants receive academic and on-the-job training to qualify for target positions that are identified.

Positions that are under consideration for future Upward Mobility announcements include accountant, carpenter and electrician.

Meanwhile, it is not too soon to start preparing for the next cartographer Upward Mobility announcement. "Now is the time to start



Now is the time to start preparing for the next Upward Mobility program announcement.

--Rubbie Manson

taking courses so that you can reach the minimum 60 semester hours of college credit needed to apply for cartography," Manson advises.

Two recent changes are designed to encourage more applicants: 1) the minimum eligible grade level has been raised, effective May 23, to GS-9 or equivalent, and 2) a new policy statement by the DMA Director endorses tuition assistance "to the maximum extent possible" for all employees who receive training in computer science.

'Spring Into Summer'

Food Drive Continues through June 28

Because of Desert Storm, the annual Spring Food Drive sponsored by the FEB is a "Spring into Summer" drive. From now until June 28 you can help needy individuals and families in the St. Louis area by bringing your non-perishable food items to work and leaving them in specially marked containers located near the Snack Bar in Building 36 and outside the Lunch Room at the South Annex. Donations will be distributed by the St. Louis Food Bank.



...Lt. Gen. Horner

Continued from page 3.

say 18 to 35 years old...."

America itself was a big winner for achieving a new sense of "oneness," General Horner said. At the victory parades, the crowds "were applauding not only the military folks that were walking down the street, they were applauding in a much greater sense themselves and our country. It shows that we have refound ourselves. We are a united people if we have purpose and focus to our lives, and we can do anything we want."

An essential part of this success was "the tremendous productivity you achieved," General Horner told the employees. "You took care of us while we were over there, and we'll go forward together in a new sense of oneness."

Following General Horner's address, Colonel Boyle said, "In addition to the success of the war effort, I think each of us takes a special pride in the knowledge that our work helped save allied lives. Two unique products of the Aerospace Center, which are dedicated to saving lives--Escape and Evasion Charts and the Blood Chits used by downed pilots and others to identify themselves and obtain assistance, were presented to General Horner by Colonel Boyle in a mounted display.

Hail & Farewell

Colonel Richard W. Stokes Jr., AC Deputy Director, is scheduled to depart July 10 for assignment to the Air Force Academy, Colorado Springs, Colo. His successor, Col. George P. Milne, is due to report in July.

Colonel Stephen D. Icenhower, Assistant Deputy Director for Programs, Production and Operations, retires from the Air Force July 1.

Lt. Col. Douglas L. Repaal, Director of Facilities Engineering, departs June 28 for assignment to Osan AB, Korea. His successor, Lt. Col. Steven R. Foster, is scheduled to arrive July 22 from Osan AB.

Captain Robert A. Linscott retires from the Air Force July 1.

Sergeant Kelly G. Dowell departed June 14 on a permanent change of station to Buckley Air

National Guard Base, Colo.

Staff Sgt. Eric Haynes arrived at the Aerospace Center May 20 from Scott AFB, Ill., for assignment to Det. 1 of the 375th Communications Group, Hq. Military Airlift Command (DMATSC/AOD).

On the Move

The Director, DMA, has approved selections for three GM-15 positions in the Office of Acquisition, Installations and Logistics:

Myrtle B. Jones will serve as chief of the Logistics Plans Branch.

Kenneth P. LaSala will serve as chief of the Maintenance Branch. He joins DMA from Hq. Air Force Systems Command, where he was chief of Maintenance Branch.

Campbell Trice will serve as the chief of the Supply Branch. He joins DMA from Hq. Defense Logistics Agency, where he was chief of the Requirements Branch.

Richard Stens has been appointed director of the DMA Combat Support Center's Clearfield (Utah) Distribution Depot. Assignment to the GM-13 (target GM-14) position is temporary, not to exceed one year, and may become permanent.

Retirements

Years of federal service are given.

April 3

Albert I. Morales (FEEC), engineering technician, 11 years.

Jerry Werner (SDEBD), supervisory cartographer, 33 years.

March 31

Stafford M. Ford (SDAAB), cartographer, 24 years.

ARSENAL PICNIC

Remember the old Missile Support picnics for all the employees? History will be remade at the St. Louis Arsenal Picnic on Friday, July 26, from 3:30 to 10:30 p.m. The event will be held on the Parade Ground and adjacent parking lots. Retirees invited.

Tickets are \$8 for meal and beer and \$7 for meal and soda. The picnic will be catered by the Corner Deli, Bates and I-55. The menu: barbecued pork steak, potato salad and cole slaw.

For those inclined, there will be bracketed tournaments in volleyball and washers (like horseshoes), with elimination down to the winning team or pair. Trophies for the winners.

There will also be music about 7 p.m. with a deejay.

For tickets and to sign up for the tournaments, call Ron Pierce/263-4606 or Terri Higgins/263-4916.

Come and enjoy a pleasant summer evening with your co-workers at the old St. Louis Arsenal.

Family Day Picnic

The Civilian Welfare Council will present the second annual Family Day Picnic at Lake Holiday Park, Imperial, Mo., on Saturday, Sept. 7.

Tickets will be \$3 per person (children 3 and under free). Join the CWC on this day for a day of fun. Watch for further information in the *Orienteer*, *DMAAC Bulletin* and flyers.

--Madeleine Vandeven
Civilian Welfare Council
Picnic Committee

Director's Awards

Supervisor Got PPDBs Out for Desert Storm; Cartographer Cleared Up CD-ROM Contract

Receiving the quarterly Director's Award in the supervisory category is Bernice Bryant (DSMCD), supervisory cartographic clerk in the DoD Repository of Point Positioning Data Bases (PPDBs). Cited for her support of Desert Storm, she monitored all PPDB assignments from the Emergency Operations Center, scheduled the assignments among 16 clerks, and maintained close communication with the photo lab to ensure a steady flow of reproduction materials. Under her leadership 300 PPDBs were completed in a timely manner with no security violations, officials said. This achievement is outstanding "considering the quantity being shipped and speed at which it was processed; it is a reflection of Ms. Bryant's high level of motivation to get the job done."

Bernice Bryant



Richard Levendoski



Receiving the quarterly Director's Award in the non-supervisory category is senior cartographer Richard J. Levendoski (MCDCB). On Jan. 19 he assumed responsibility for the CD-ROM processing contract, which had been challenged and cancelled, rebid and relet. Nonetheless, "he quickly worked priority Desert Storm assignments into the work load," while at

the same time taking action to "clear up a chaotic situation" regarding contractor production, officials said. Due to his efforts, a good working rapport has been established with the present contractor, an alternative source for CD-ROM processing has been located, a production backlog has been nearly eliminated, and errors resulting from a magnetic tape reading problem have been reduced by 95%.

Calendar

JULY	EVENT	PLACE	RESPONSIBILITY
2	Charter Golf	Tamarac GC	M. Kelley/524-2340
2	Toastmasters	Lindbergh Room	R. Snider/4956
3	Toastmasters	South Annex	J. Rau/8468
4	INDEPENDENCE DAY		
9	FBA Meeting	Garavelli's Inn at Park	T. Woodward/895-9208
16	Charter Golf	Columbia GC	M. Kelley/524-2340
16	Toastmasters	Lindbergh Room	R. Snider/4956
17	Toastmasters	South Annex	J. Rau/8468
18	FEW Monthly Meeting	2nd St. Dining Hall	M. Miller/4783
18	Bloodmobile	2nd St. and 8900	P. Benson/4047
26	Arsenal Picnic	Parade Ground	T. Higgins/4916
30	Charter Golf	Clinton Hill GC	M. Kelley/524-2340
31	NFFE Local 1827	2nd St Dining Hall	E. Hacker/776-8424

Contact Debbie Wenzelburger/4142 NLT 10 July to have your August events listed.

Kudos

On Dean's List

Cartographer GERALYN COSBY (DSMBB) completed the Upward Mobility requirements for her position with distinction at Columbia College in



St. Louis by making the Dean's List in her last year and a half of studies. A secretary in Data Services (DS) when she entered the UM program three years ago, she will receive her B.A. in individual studies with a concentration in business management next month. "DS was very supportive of my participation in the program," Gera said. "Thanks to their help I made it through algebra and trigonometry!"

(See page 5 for an article about the cartographer UM program.)

Toastmasters Achiever

John Klaskin (SDRAB) completed the first section of the Toastmasters Communication/Leadership Program. He joined the AC club in August 1988.

West Point Graduate

Second Lt. Debra L. Smith, daughter of Robert C. Smith (MCAEB), was graduated from the U.S. Military Academy at West Point June 1. The top female athlete for 1990, Debra earned her B.S. in management while making the Dean's List and held a cadet staff position. She was also tennis team captain. She will serve with the military police in Germany.

In Mizou Summer Program

Connie Lynn Dawson, daughter of Benjamin Dawson Jr. (DPLBB), was selected by the University of Missouri-Columbia for its Summer Enrichment Academy. She will be a senior at McCluer North High School.

Scholar-Athlete

Sarah Ditterline, daughter of Steve Ditterline (MCDA), was Scholar-Athlete of the Year at St. Matthew School in Alton, Ill. She was cited for fitness and outstanding history work at her eighth grade graduation.

Sports



Photo by Gerald Masucci

Winning Way

Enjoying the winning way of the Deacon Blues, from left, are Gates Brown, Rita Brummett, Larry Ketterling, Jim Takach, Paul Goss and Dick Johnson. At bat is Bill Gray. In background, Deacon Blues teammate Phil Gosling chooses his bat.

DMAAC Softball

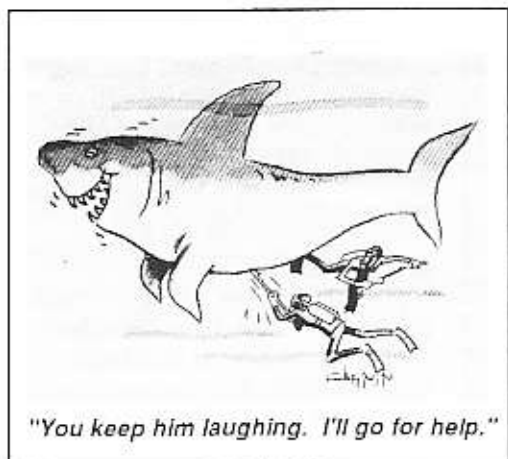
Standings as of June 12

MEN'S LEAGUE		REC LEAGUE	
Mustangs.....	9-0	Twins.....	8-0
Dust Devils.....	6-1	Olde Style.....	6-1
Master Batters.....	6-2	Whiz Kids.....	4-3
Weasels.....	5-3	Deacon Blues.....	4-3
Misfits.....	4-4-1	Wild Bunch.....	4-3-1
Batmen.....	4-4-1	Good Ol' Boys.....	4-4
Hoosiers.....	3-5	Zeroids.....	3-4
Kamakazee Owls....	3-5	Bottle Caps.....	3-4
Demans South.....	2-6	Photo Flashers.....	3-4
O.T. Hodges.....	2-6	Fat Boys.....	2-5
DMAAC Warriors... 1-7		Cougars.....	2-6
		Wonies.....	0-8

Retiree Is Metro Area's "Best Runner Over 50"

Retired DMAAC cartographer Leon Fennell was the subject of a page 1 feature in the May 26 *St. Louis Post-Dispatch*. In an article about the Senior Olympics, reporter Theresa Tighe noted that Fennell, 58, had won the Senior Olympics 10K run four times in the last four years.

Fennell "is considered the premier runner older than 50 in the St. Louis area," Tighe reported. Replied Leon, "I hope to be a good example for people not to put restrictions on themselves. Not to say they are too old. You can do about anything you want." The winner of his age group in a marathon in Houston two years ago, Fennell said his current goal is to run a marathon in less than three hours.



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